



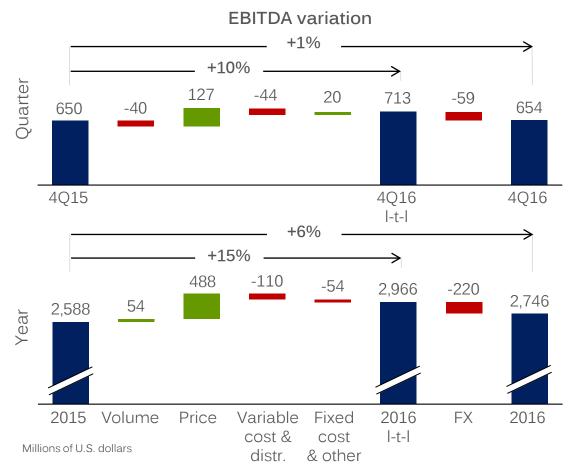
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## Highest operating EBITDA generation since 2008





Higher consolidated volumes during 2016 for aggregates, with cement remaining stable and ready-mix declining 2%

Higher like-to-like consolidated prices for our three core products during 4Q16 and the year, on a year-over-year basis

Favorable prices in most of our operations and higher volumes in Mexico resulted in a 4% growth in like-to-like sales during the quarter

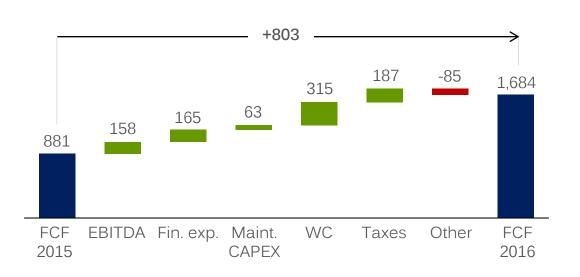
Operating EBITDA increased by 15% during 2016 on a like-to-like basis reflecting higher contributions from most of our operations

During 4Q16, operating EBITDA margin improved by 1.0pp; highest quarterly margin since 2006

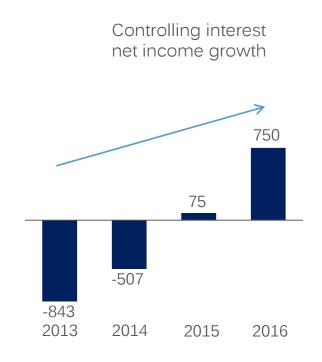
# Significant free cash flow generation and higher net income



Free cash flow after maintenance capex variation



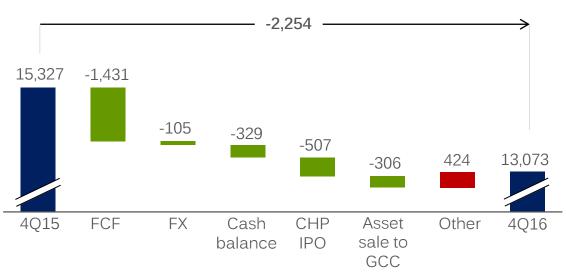
#### Controlling interest net income



#### Close to US\$2.3-billion reduction in total debt



#### Total debt plus perpetuals variation



Free cash flow and the proceeds from assets sales were mainly used for debt reduction during the year

We have **reduced total debt plus perpetuals** by close to US\$2.3 billion, or nearly 15% during 2016 and 25% since the end of 2013

# Fourth Quarter 2016

• Regional Highlights





#### Mexico



	2016	2015	% var	l-t-l % var	4Q16	4Q15	% var	l-t-l % var
Net Sales	2,862	2,843	1%	18%	701	672	4%	25%
Op. EBITDA	1,041	966	8%	26%	245	231	6%	28%
as % net sales	36.4%	34.0%	2.4pp		34.9%	34.4%	0.5pp	

Millions of U.S. dollars

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	4%	7%	1%
Volume	Ready mix	(3%)	7%	0%
	Aggregates	3%	12%	1%

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	18%	19%	1%
Price (LC)	Ready mix	8%	7%	1%
	Aggregates	7%	10%	0%

**4Q16 operating EBITDA increased** by 28% on a like-to-like basis with a **margin expansion** of 0.5pp

**Cement volume improvement** reflects positive performance in the industrial-and-commercial, formal housing and self-construction sectors

Full-year price growth for our three core products in local-currency terms; cement and ready-mix prices also increased sequentially

The industrial-and-commercial sector was supported by commercial activity, as well as warehouse and industrial-park construction

The **formal residential sector** was supported by stable investment from INFONAVIT and by strong investment from the banking sector

The **self-construction sector** benefited from growth in remittances, consumption credit, and job creation

#### **United States**



	2016	2015	% var	l-t-l % var	4Q16	4Q15	% var	l-t-l % var
Net Sales	3,668	3,665	0%	4%	880	897	(2%)	(0%)
Op. EBITDA	619	523	18%	21%	183	162	13%	16%
as % net sales	16.9%	14.3%	2.6pp		20.8%	18.0%	2.8pp	

Millions of U.S. dollars

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	2%	(3%)	(9%)
Volume	Ready mix	1%	(4%)	(10%)
	Aggregates	2%	0%	(9%)

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	4%	4%	(1%)
Price (LC)	Ready mix	1%	2%	0%
	Aggregates	1%	1%	(0%)

**4Q16 operating EBITDA increased** by 16% on a like-to-like basis, with a margin expansion of 2.8pp, reaching the highest EBITDA and EBITDA margin since 2007

Full-year volume growth in our three core products; 4Q16 volumes on a like-to-like basis adjusting for the assets sold to GCC, declined 2% for cement and increased 1% for aggregates

Higher quarterly and full-year prices for our three core products, on a year-over-year basis

Housing starts increased 9% during the quarter with single-family activity driving growth

In the infrastructure sector, **streets-and-highways spending** increased 6% and 2% during the quarter and full year, respectively

### South, Central America and the Caribbean



	2016	2015	% var	l-t-l % var	4Q16	4Q15	% var	l-t-l % var
Net Sales	1,727	1,894	(9%)	(4%)	403	436	(8%)	(6%)
Op. EBITDA	542	571	(5%)	(1%)	108	125	(13%)	(12%)
as % net sales	31.4%	30.1%	1.3pp		26.8%	28.6%	(1.8pp)	

Millions of U.S. dollars

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	1%	1%	(4%)
Volume	Ready mix	(13%)	(10%)	(8%)
	Aggregates	(13%)	(11%)	(5%)

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	(0%)	(6%)	(4%)
Price (LC)	Ready mix	2%	1%	(1%)
	Aggregates	7%	4%	(5%)

Volume-weighted, local-currency average prices

Operating EBITDA margin expansion of 1.3pp during the year

During 2016, higher year-over-year regional cement volumes mainly due to increases in the Dominican Republic, Haiti, Nicaragua, and Guatemala

Full-year ready-mix and aggregates prices in local-currency terms higher on a year-over-year basis; cement prices remained flat

In **Colombia**, cement volumes during 2016 were affected by infrastructure project delays and macroeconomic challenges; however, we strengthened our cement market position during the year; prices in local-currency terms increased by 1% during 2016

In **Panama**, both ready-mix and aggregates volumes increased during the quarter

### Europe



	2016	2015	% var	l-t-l % var	4Q16	4Q15	% var	l-t-l % var
Net Sales	3,255	3,427	(5%)	(0%)	759	834	(9%)	(2%)
Op. EBITDA	377	390	(3%)	4%	76	89	(14%)	(3%)
as % net sales	11.6%	11.4%	0.2pp		10.0%	10.6%	(0.6pp)	

Millions of U.S. dollars

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	0%	(2%)	(14%)
Volume	Ready mix	2%	3%	(6%)
	Aggregates	3%	2%	(9%)

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	1%	1%	1%
Price (LC)	Ready mix	(2%)	(2%)	1%
	Aggregates	1%	1%	0%

Volume-weighted, local-currency average prices

**2016 operating EBITDA increased** by 4% on a like-to-like basis

Increase in quarterly and yearly regional ready-mix and aggregates volumes

In the **UK**, cement volume growth reflects improvements from all sectors, as well as higher sales of cement blended with fly ash

In **Spain**, construction activity during 2016 was affected by political uncertainty; the residential sector was the main driver of cement demand during the year

In **Germany** the residential sector was the main driver of demand during 2016

In **Poland**, the decline in our quarterly cement volumes resulted mainly from delays in infrastructure projects and a slight loss in our market position; our cement prices remained stable on a quarterly basis, and point-to-point December 2016 vs. 2015 increased by 1%

#### Asia, Middle East and Africa



	2016	2015	% var	l-t-l % var	4Q16	4Q15	% var	l-t-l % var
Net Sales	1,538	1,650	(7%)	1%	328	420	(22%)	(9%)
Op. EBITDA	375	362	4%	16%	76	90	(15%)	5%
as % net sales	24.4%	21.9%	2.5pp		23.1%	21.3%	1.8pp	

Millions of U.S. dollars

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	(0%)	(14%)	(15%)
Volume	Ready mix	(4%)	(10%)	4%
	Aggregates	6%	5%	4%

		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
	Cement	2%	6%	1%
Price (LC)	Ready mix	2%	2%	(1%)
	Aggregates	6%	10%	3%

Volume-weighted, local-currency average prices

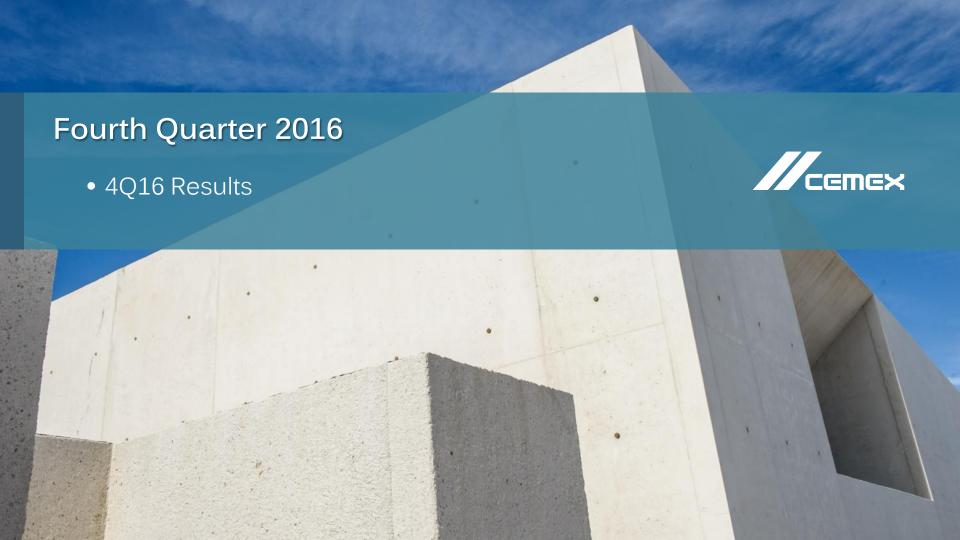
**4Q16** and **2016** operating EBITDA increased by 5% and 16%, respectively, on a like-to-like basis with improvement in margins

Increase in quarterly and full-year regional aggregates volumes

Higher quarterly and full-year regional prices for our three core products, in local-currency terms; cement and aggregates prices were also higher sequentially

In the **Philippines**, fourth quarter volumes were impacted by "La Niña-like" weather in our core markets and weakening cement demand related to the new government's transition

In **Egypt**, yearly cement volumes benefited from residential and infrastructure activity; quarterly volumes affected by currency depreciation, a slight loss in market position due to our higher price increase, as well as a 7-day haulers strike



## Operating EBITDA, cost of sales and operating expenses



	January - December				Fourth Quarter			
	2016	2015	% var	l-t-l % var	2016	2015	% var	l-t-l % var
Net sales	13,403	13,788	(3%)	4%	3,190	3,331	(4%)	4%
Operating EBITDA	2,746	2,588	6%	15%	654	650	1%	10%
as % net sales	20.5%	18.8%	1.7pp		20.5%	19.5%	1.0pp	
Cost of sales	8,648	9,141	5%		2,028	2,171	7%	
as % net sales	64.5%	66.3%	1.8pp		63.6%	65.2%	1.6pp	
Operating expenses	2,872	2,989	4%		708	754	6%	
as % net sales	21.4%	21.7%	0.3pp		22.2%	22.6%	0.4pp	

Millions of U.S. dollars

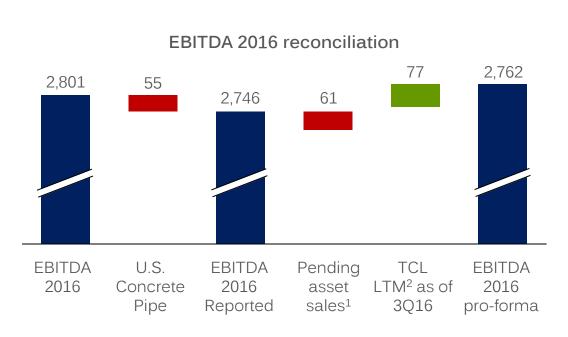
Operating EBITDA during 2016 increased by 15% on a like-to-like basis mainly due to higher contributions from Mexico, the U.S., and the Europe and Asia, Middle East, and Africa regions

**Cost of sales**, as a percentage of net sales, **declined by 1.6pp** during the quarter and by 1.8pp during the year, reflecting our cost-reduction initiatives

**Operating expenses**, as a percentage of net sales, **declined by 0.4pp** during the quarter mainly driven by lower distribution expenses and cost reduction initiatives

## 2016 operating EBITDA adjusted for pending asset sales





For 2016, the lower EBITDA generation related to the pending asset sales is offset by the additional EBITDA contribution from Trinidad Cement Limited ("TCL")

#### Free cash flow



	Janua	ry - Dec	ember	Fou	urth Qua	arter
	2016	2015	% var	2016	2015	% var
Operating EBITDA	2,746	2,588	6%	654	650	1%
- Net Financial Expense	985	1,150		226	270	
- Maintenance Capex	446	509		190	206	
- Change in Working Capital	(605)	(291)		(392)	(394)	
- Taxes Paid	299	486		51	39	
- Other Cash Items (net)	1	(76)		(23)	(22)	
<ul> <li>Free Cash Flow</li> <li>Discontinued Operations</li> </ul>	(64)	(71)		(15)	(15)	
Free Cash Flow after Maintenance Capex	1,684	881	91%	617	566	9%
- Strategic Capex	253	252		73	76	
<ul> <li>Strategic Capex</li> <li>Discontinued Operations</li> </ul>	0	1		0	1	
Free Cash Flow	1,431	628	128%	544	489	11%

Average working capital days during 2016 decreased to 4, from 19 days in 2015

#### Average working capital days



Millions of U.S. dollars

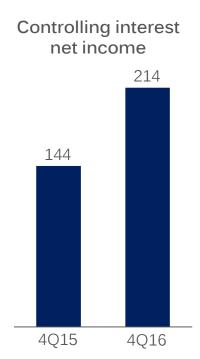
#### Other income statement items



Foreign-exchange gain of US\$67 million resulting primarily from the fluctuation of the Mexican peso versus the U.S. dollar

Loss on financial instruments of US\$14 million related mainly to CEMEX shares

Controlling interest net income of US\$214 million, versus an income of US\$144 million in 4Q15, mainly reflects higher operating earnings before other expenses, lower other expenses, lower financial expenses, better results from financial instruments, a positive effect in foreign-exchange results and lower non controlling interest net income, partially offset by lower equity in gain of associates, higher income tax, and a negative effect in discontinued operations



#### **Debt-related information**



#### During the quarter:

- We repurchased approximately US\$242 million of 7.250% senior secured notes due 2021 through a cash tender offer
- In relation to our Credit Agreement, we pre-paid in November US\$373 million corresponding to the September 2017 amortization under the Credit Agreement; in exchange for this prepayment, US\$664 million of funded commitments in the Credit Agreement maturing in 2018 were exchanged into a revolving facility, maintaining the same terms and conditions, including amortization schedule.

#### In January:

S&P Global Ratings ("S&P") upgraded our Corporate credit rating in its global scale to BB- from B+ and to mxA- from mxBBB in its national scale, which will allow CEMEX to potentially access the institutional Mexican bond market. The rating outlook is stable.

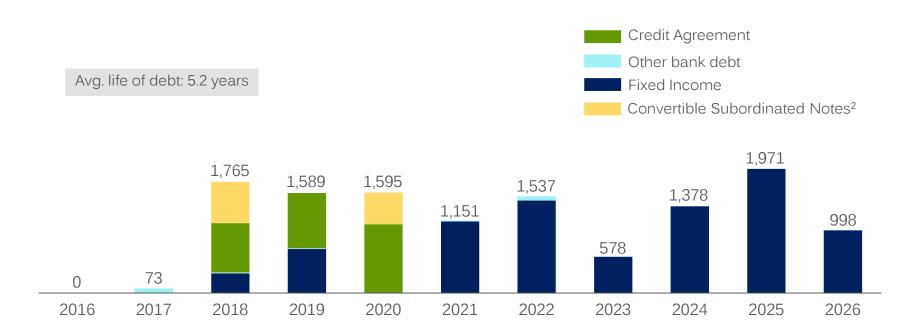
#### In February:

CEMEX Holdings Philippines, Inc., an indirect subsidiary of CEMEX, signed an agreement for a 7-year loan facility for up to the Philippine Peso equivalent of US\$280 million, to refinance indebtedness owed to an indirect subsidiary of CEMEX. In turn, CEMEX expects to apply the net proceeds to general corporate purposes, including the repayment of indebtedness.

## CEMEX consolidated debt maturity profile



Total debt excluding perpetual notes<sup>1</sup> as of December 31, 2016: US\$12,635 million



Millions of U.S. dollars

<sup>1</sup> CEMEX has perpetual debentures totaling US\$438 million

<sup>2</sup> Convertible Subordinated Notes include only the debt component of US\$1,158 million; total notional amount is about US\$1,211 million



# 2017 guidance



Consolidated volumes	Cement: 1% - 3%  Ready mix: 1% - 3%  Aggregates: 0% - 3%
Energy cost per ton of cement produced	Increase of approximately 5%
Capital expenditures <sup>1</sup>	US\$520 million Maintenance CapEx US\$210 million Strategic CapEx US\$730 million Total CapEx
Investment in working capital	Investment of approximately US\$50 million
Cash taxes	Approximately US\$325 million
Cost of debt <sup>2</sup>	Reduction of approximately US\$125 million

<sup>1</sup> Includes US\$30 million of maintenance and strategic CapEx for Trinidad Cement Limited

<sup>2</sup> Including perpetual and convertible securities

## We achieved our 2016 targets



2016

# Increased 2016 and 2017 targets to further bolster our road to investment grade



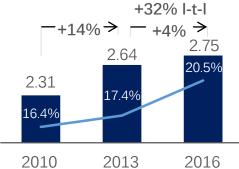


<sup>1</sup> Includes US\$500 million from the divestment of the U.S. Concrete Pipe Business announced in 2016 and closed during January 2017. Also, includes US\$400 million from the divestment of the Fairborn cement plant in the U.S. and US\$80 million from the divestment of the ready-mix concrete pumping assets in Mexico, closing of these transactions is subject to the satisfaction of standard conditions for this type of transactions 2 Includes amounts detailed in footnote 1 plus US\$250 million from the divestment of our operations in Croatia announced in 2015, closing of this transaction is subject to the satisfaction of standard conditions for this type of transactions

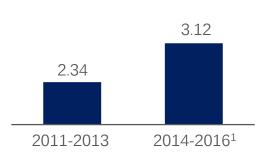
# Significant progress in road to investment grade during last 3 years despite FX headwinds



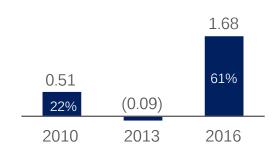


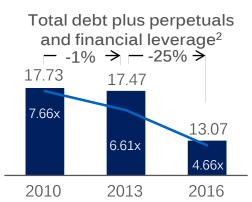


#### Asset sales



# Free cash flow after maintenance capex and EBITDA conversion into free cash flow





#### Footnotes from slide 23



1 Includes the following divestments: US\$500 million from the U.S. Concrete Pipe Business announced in 2016 and closed during January 2017. Also, includes US\$400 million from the Fairborn cement plant in the U.S., US\$80 million from the ready-mix concrete pumping assets in Mexico and US\$250 million from our operations in Croatia announced in 2015. Closing of these transactions is subject to the satisfaction of standard conditions for this type of transactions.

2 Financial Leverage = Total debt including convertible notes and capital leases, in accordance with IFRS, plus perpetual notes / EBITDA calculated in accordance to IFRS



## Consolidated volumes and prices



		2016 vs. 2015	4Q16 vs. 4Q15	4Q16 vs. 3Q16
D	Volume (I-t-l <sup>1</sup> )	2%	(1%)	(7%)
Domestic gray	Price (USD)	(2%)	(3%)	(4%)
cement	Price (I-t-I <sup>1</sup> )	6%	7%	0%
	Volume (I-t-I <sup>1</sup> )	(2%)	(1%)	(5%)
Ready mix	Price (USD)	(2%)	(4%)	(4%)
	Price (I-t-I <sup>1</sup> )	2%	1%	(1%)
	Volume (I-t-I <sup>1</sup> )	2%	2%	(6%)
Aggregates	Price (USD)	(2%)	(4%)	(4%)
	Price (I-t-I <sup>1</sup> )	2%	2%	(1%)

 $<sup>1\ \</sup>text{Like-to-like volumes adjusted for investments/divestments and, in the case of prices,} for eign-exchange fluctuations$ 

Highest full-year domestic gray cement volumes since 2008

During the quarter, higher year-overyear cement volumes in Mexico and the South, Central America and the Caribbean region, and higher full-year volumes in Mexico, the U.S., and the South, Central America and the Caribbean region

Quarterly and full-year increases in consolidated prices for our three core products, on a like-to-like basis

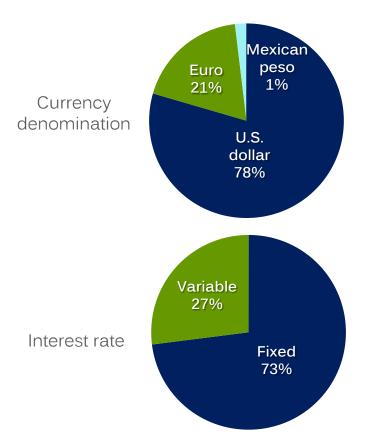
## Additional information on debt and perpetual notes



	F	ourth Quarte	er	Third Quarter
	2016	2015	% var	2016
Total debt <sup>1</sup>	12,635	14,887	(15%)	13,523
Short-term	1%	3%		3%
Long-term	99%	97%		97%
Perpetual notes	438	440	(0%)	443
Cash and cash equivalents	558	887	(37%)	590
Net debt plus perpetual notes	12,516	14,441	(13%)	13,376
Consolidated Funded Debt <sup>2</sup> / EBITDA <sup>3</sup>	4.22	5.21		4.52
Interest coverage <sup>34</sup>	3.18	2.61		3.03



- 1 Includes convertible notes and capital leases, in accordance with IFRS
- 2 Consolidated Funded Debt as of December 31, 2016 was US\$11,837 million, in accordance with our contractual obligations under the Credit Agreement
- 3 EBITDA calculated in accordance with IFRS
- 4 Interest expense in accordance with our contractual obligations under the Credit Agreement



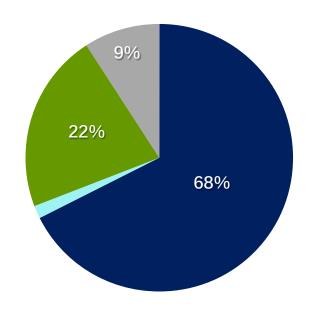
## Additional information on debt and perpetual notes



		Fourth (	Third Quarter			
	2016	% of total	2015	% of total	2016	% of total
Fixed Income	8,538	68%	10,136	68%	8,902	66%
Credit Agreement	2,745	22%	3,062	21%	3,269	24%
Convertible Subordinated Notes	1,158	9%	1,474	10%	1,150	9%
Other bank / WC Debt / CBs	194	2%	214	1%	203	1%
Total Debt <sup>1</sup>	12,635		14,887		13,523	

Millions of U.S. dollars

#### Total debt<sup>1</sup> by instrument



<sup>1</sup> Includes convertible notes and capital leases, in accordance with IFRS

# 2016 volume and price summary: Selected countries



	Dor	mestic gray cen 2016 vs. 2015	nent		Ready mix 2016 vs. 2015			Aggregates 2016 vs. 2015			
	Volumes	Prices (USD)	Prices (LC)	Volumes	Prices (USD)	Prices (LC)	Volumes	Prices (USD)	Prices (LC)		
Mexico	4%	1%	18%	(3%)	(8%)	8%	3%	(9%)	7%		
U.S.	2%	4%	4%	1%	1%	1%	2%	1%	1%		
Colombia	0%	(8%)	1%	(8%)	(5%)	4%	(13%)	1%	11%		
Panama	(14%)	2%	2%	(3%)	(4%)	(4%)	(5%)	(3%)	(3%)		
Costa Rica	(12%)	(5%)	(3%)	(9%)	0%	2%	9%	2%	4%		
UK	7%	(10%)	2%	(3%)	(10%)	2%	3%	(11%)	1%		
Spain	(3%)	(1%)	(2%)	2%	(5%)	(5%)	1%	2%	2%		
Germany	0%	(1%)	(2%)	2%	1%	1%	2%	3%	2%		
Poland	(1%)	(7%)	(3%)	7%	(8%)	(4%)	3%	1%	5%		
France	N/A	N/A	N/A	4%	(3%)	(3%)	6%	(0%)	(1%)		
Philippines	1%	(3%)	1%	N/A	N/A	N/A	N/A	N/A	N/A		
Egypt	2%	(15%)	3%	(3%)	(14%)	6%	(42%)	6%	38%		

# 4Q16 volume and price summary: Selected countries



	Dor	mestic gray cen 4Q16 vs. 4Q15			Ready mix 4Q16 vs. 4Q15			Aggregates 4Q16 vs. 4Q15		
	Volumes	Prices (USD)		Volumes	Prices (USD)	Prices (LC)	Volumes	Prices (USD)		
Mexico	7%	(0%)	19%	7%	(10%)	7%	12%	(8%)	10%	
U.S.	(3%)	4%	4%	(4%)	2%	2%	0%	1%	1%	
Colombia	(3%)	(14%)	(14%)	(6%)	3%	3%	(7%)	5%	5%	
Panama	(5%)	(0%)	(0%)	13%	(3%)	(3%)	7%	(6%)	(6%)	
Costa Rica	(8%)	(7%)	(4%)	(20%)	(12%)	(9%)	(5%)	(7%)	(3%)	
UK	5%	(16%)	3%	(2%)	(16%)	2%	(4%)	(16%)	2%	
Spain	(12%)	0%	1%	(1%)	(4%)	(3%)	31%	12%	13%	
Germany	1%	(2%)	(2%)	7%	(2%)	(1%)	4%	3%	4%	
Poland	(5%)	(4%)	0%	15%	(6%)	(2%)	12%	8%	13%	
France	N/A	N/A	N/A	1%	(2%)	(2%)	6%	(2%)	(1%)	
Philippines	(8%)	(9%)	(5%)	N/A	N/A	N/A	N/A	N/A	N/A	
Egypt	(20%)	(26%)	22%	(3%)	(36%)	10%	1%	(4%)	60%	

## 2017 expected outlook: Selected countries



	Domestic gray cement	Ready mix	Aggregates
	Volumes	Volumes	Volumes
Consolidated <sup>1</sup>	1% - 3%	1% - 3%	0% - 3%
Mexico	0% - 3%	0% - 3%	0% - 3%
United States <sup>1</sup>	1% - 3%	1% - 3%	1% - 3%
Colombia	0%	1% - 3%	0%
Panama	1% - 3%	1% - 3%	1% - 3%
Costa Rica	1% - 3%	1% - 3%	1% - 3%
UK	(2%)	(2%)	(2%)
Spain	2%	2%	2%
Germany	2%	2%	2%
Poland	2%	2%	2%
France	N/A	3%	1%
Philippines	7%	N/A	N/A
Egypt	0%	0%	N/A

<sup>1</sup> On a like-to-like basis for the ongoing operations

# **Definitions**



2016 / 2015	Results for the twelve months of the years 2016 and 2015, respectively
Cement	When providing cement volume variations, refers to domestic gray cement operations (starting in 2Q10, the base for reported cement volumes changed from total domestic cement including clinker to domestic gray cement)
LC	Local currency
Like-to-like percentage variation (I-t-I % var)	Percentage variations adjusted for investments/divestments and currency fluctuations
Maintenance capital expenditures	Investments incurred for the purpose of ensuring the company's operational continuity. These include capital expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory capital expenditures, which are projects required to comply with governmental regulations or company policies
Operating EBITDA	Operating earnings before other expenses, net plus depreciation and operating amortization
pp	Percentage points
Prices	All references to pricing initiatives, price increases or decreases, refer to our prices for our products
Strategic capital expenditures	Investments incurred with the purpose of increasing the company's profitability. These include capital expenditures on projects designed to increase profitability by expanding capacity, and margin improvement capital expenditures, which are projects designed to increase profitability by reducing costs

## **Contact information**



Investor Relations	Stock Information
In the <b>United States</b>	NYSE (ADS):
+1 877 7CX NYSE	CX
In <b>Mexico</b> +52 81 8888 4292	Mexican Stock Exchange: CEMEXCPO
ir@cemex.com	Ratio of CEMEXCPO to CX: 10 to 1

#### Calendar of Events

April 26, 2017	First quarter 2017 financial results conference call	
July 26, 2017	Second quarter 2017 financial results conference call	
October 25, 2017	Third quarter 2017 financial results conference call	